Knowledge and leadership for a sustainable future.
Since its founding in 1900, the Yale School of Forestry & Environmental Studies has been at the forefront of bringing cutting-edge science to the management of natural resources and the environment. For more than a century the School has aimed to meet both urgent and long-term needs through innovative research and the training of new leaders. Today we continue to build on this legacy by providing world-renowned research, teaching, and public engagement in the face of increasingly complex environmental challenges.

In 2017, we unveiled an ambitious new Strategic Plan that brought renewed energy to our core mission and gave shape to our aspirations for continued evolution and growth.

In this report, we outline our most important priorities and share stories that illustrate the many ways that we are having a profound impact on the world. We do this through our world-class faculty, who are inspiring the next generation of leaders through their scholarship and teaching. We do this through our students, who are applying their intellect, passion, and creativity to tackle urgent environmental problems in every corner of the planet. We do this through our amazing alumni network — 5,000 and growing — which is providing leadership in nearly every sector worldwide. And we do this through our centers and programs, which serve as important hubs of research, student learning, and outreach to alumni and the wider professional world.

Our mission, simply stated, is to provide knowledge and leadership for a sustainable future. We thank you for your continued commitment to our School and for the many ways in which you help us achieve that mission.

Indy Burke, Carl W. Knobloch, Jr. Dean

Remote Sensing and Disaster Response

After an earthquake devastated Nepal, triggering thousands of landslides that buried whole villages in mud and rock, Karen Seto, the Frederick C. Hixon Professor of Geography & Urbanization Science, launched a research project that uses satellite imagery to study the links between urban growth, natural disasters, and a growing vulnerability for mountainous communities. A new collaboration between Seto and Eli Fenichel, Associate Professor of Bioeconomics & Ecosystem Management, will build on that research, examining how remote sensing can assist in the response to disasters in the Himalayan region — and across the world.

“If decision-makers had the information from Karen’s research at their fingertips after the earthquakes hit, what could have been done differently?” Fenichel asks.

Examining Environmental Health Disparities

The health threats associated with environmental pollution, including air pollution, are often felt most acutely in low-income communities. Michelle Bell, the Mary E. Pinchot Professor of Environmental Health, is studying these disparities. In a long-term study funded by the National Institutes of Health, she and a team of colleagues are examining how environmental and socioeconomic status are related — particularly in the senior population, which is already vulnerable to health risks. By identifying the most common contributors to these environmental health disparities, Bell hopes to identify potential opportunities for intervention and improved health policy.

Opening the Door for Students

When Grethel Aguilar was named 2018 Dorothy S. McCluskey Visiting Fellow in Conservation at F&ES last year, she expected to spend her time at Yale working on a book. Instead she spent much of the spring working with students on a variety of projects — and she could not have been happier about it. Aguilar, who visited F&ES from the International Union for the Conservation of Nature (IUCN), helped the students organize major conferences — including the Sustainable Development in Latin America and the Caribbean Conference — and forge connections that will strengthen their own professional opportunities.
Carbon Charge: Taking Climate Fight to Campus

In 2014, during an Earth Day panel organized by Daniel Esty, the Hillhouse Professor of Environmental Law and Policy, an F&ES student asked how Yale might reduce its own greenhouse gas emissions. William Nordhaus, the 2018 Nobel Prize-winning Sterling Professor of Economics and a member of the panel, suggested, “Yale could implement an internal carbon tax.” The idea quickly gained traction. Within a year the university launched a program that would become the Yale Carbon Charge Project, an internal carbon-pricing initiative that incentivizes lower energy consumption in 250 buildings across Yale. The results are promising; an analysis of the initiative — by F&ES researchers, including Esty and Professor Kenneth Gillingham — found that putting a value on carbon can reduce energy use.

Students have leveraged classroom teaching to achieve real-world impact through field work and research projects to address complex environmental challenges, from lead-contaminated water in Flint, Michigan, to endangered species conservation in China.
Better Ecology Through Fluorescence

Frustrated by the lack of tools to track the development and movements of individual frogs in the wild — and thus better understand amphibian ecology — Ph.D. candidate A. Andis came up with his own. He found a way to make them glow. After dipping wood frog tadpoles in a safe liquid calcien solution, he found that marked animals glowed green, through each of their stages of development, when lit by a fluorescence flashlight.

Tracking an Endangered Heron

Indra Acharja ’19 M.F.S. has dedicated his career to conserving threatened wildlife species in the Himalaya, so he knows a lot about the critically endangered white-bellied heron. With the communication and professional skills he is acquiring at F&ES, the rest of the world soon will, too. Acharja is bringing his research to the public and private sector to develop a community-led conservation approach to save the bird from extinction.

A Cleaner Standard for Dairy Production

Working for the U.S. Department of Agriculture this summer, Abby Snyder ’19 M.E.M. wrote a Greenhouse Gas Inventory Guidance report that will help dairy producers achieve more sustainable practices.

Abby Snyder displays her report, which was approved by the USDA.
Improving Access to Science in Indonesia

Working in East Kalimantan, Indonesia, where 6.6 million hectares have been allocated for coal mining, David Woodbury ’19 M.F.S. examined the benefits of re-vegetation on the province’s badly degraded landscapes. But perhaps his greatest impact was training local leaders on an open-source statistical program that will improve their access to academic research on this critical topic — and their ability to share their own findings.

David Woodbury (left) works with local researchers in Indonesia.

51 students and postdoctoral fellows presented original research during F&ES Research Day.

78 DOCTORAL STUDENTS

MASTER’S STUDENTS COMPLETED INTERNSHIPS AND FIELDWORK IN 34 COUNTRIES THIS SUMMER. THE MOST POPULAR CITY DESTINATION WAS WASHINGTON, D.C., WITH 21 STUDENTS

41 COUNTRIES REPRESENTED

340 MASTER’S STUDENTS

64 STUDENTS IN JOINT-DEGREE PROGRAMS

7 recent graduates of Yale College enrolled in the F&ES five-year program (bachelor’s and master’s degrees).
A Sustainable Sendoff for iPhones

When a cracked screen or a spent battery becomes too much to bear, it’s important to dispose of your cell phone properly. Thanks to Charissa Rujanavech ’13 M.E.M., iPhone users have an easy and sustainable way to recycle their old devices. Rujanavech, who works for Apple, invented Liam, a robot that disassembles iPhones to recover the valuable materials inside for recycling or proper disposal. Liam has now been upgraded to Daisy, which is capable of taking apart nine different versions of the iPhone at up to 200 times an hour.

Texas-sized Conservation

With more than 268,000 square miles of land, Texas is larger than many countries. Overseeing the conservation of its wildlife and their habitats is a challenge; it is one Carter Smith ’97 M.F.S. relishes. The Texas native has served as executive director of the Texas Parks and Wildlife Department for the past decade, during which he has focused on private land stewardship, coastal issues related to the Deepwater Horizon oil spill, and outreach to children and the state’s urban populace. Earlier this year, Smith hosted Dean Indy Burke and F&ES alumni at Pedernales Falls State Park in Texas for Yale Day of Service, where they worked to improve a wildlife habitat.

Keeping Tourists from Loving Iceland to Death

Thanks to its stunning natural beauty, Iceland has become one of the world’s most popular travel destinations. The problem now is preserving the tiny island’s fragile and vulnerable ecosystem by improving the infrastructure at popular tourist destinations. Guðmundur Ingi Guðbrandsson ’06 M.E.M., Iceland’s Minister for the Environment and Natural Resources, is combining his private sector and nonprofit experience with his political cachet to find sustainable solutions and educate the public about this growing problem.

Path to Leadership

When he arrived at F&ES in 2005, Terry Baker ’07 M.F. already had a taste of life with the U.S. Forest Service; he came to Yale to learn about leadership. In 2018, after several years climbing the ranks of the Forest Service, he was appointed chief executive officer of the Society of American Foresters. Baker, who views forestry as the centerpiece to effective land management in the U.S., most recently served as deputy forest supervisor of the Arapaho and Roosevelt National Forests and Pawnee National Grassland in Fort Collins, Colorado.
Better Resource Use, Better Living Conditions

Dora Cudjoe ’05 M.E.M. shows that improving the environment doesn’t always require getting your boots dirty. As senior environmental specialist at the World Bank, the native of Ghana assists developing nations by identifying tools and resources needed to optimize their natural resources to reduce poverty and improve living conditions. Cudjoe also stresses the importance of sustainability while teaching these practices, creating a stable economic environment that also addresses climate challenges.

Dora Cudjoe works with developing nations on optimizing natural resources in a way that is sustainable and eco-friendly.
Leadership for a Healthier New Haven

Every year, about 257 million gallons of polluted stormwater flow into New Haven’s surface waterways when heavy rains overwhelm the city’s sewer system. To help curb the environmental threat, the F&ES-based Urban Resources Initiative has helped build nearly 100 “bioswales” across the city. These bioswales — landscaped areas that capture and infiltrate 56% of stormwater runoff before it reaches the sewers — make Yale’s home city more resilient and serve as an example of urban leadership.

Promoting Tools for Informed Forest Stewardship

About one-third of all forestland in the U.S. is owned by private individuals or families. But most of these owners don’t manage their forest and don’t receive advice or guidance from resource professionals. Since 2003, the Yale-based Sustaining Family Forests Initiative has trained more than 1,200 natural resources professionals from 400 organizations — at 44 workshops in 31 states — to better communicate with these landowners about their stewardship choices.

Fighting for the World’s Struggling Reefs

More than 30 percent of the world’s coral reefs have died since the 1970s, and by midcentury another 45 percent might be gone. Coral Vita, a company launched by two recent F&ES graduates, Gator Halpern ’15 M.E.M. and Sam Teicher ’15 M.E.M., is working to reverse this decline. This year they will launch the first land-based commercial coral farm to grow species resilient to changing ocean conditions. Their vision is one of many innovative ideas supported by the Yale Center for Business and the Environment. By providing support to student entrepreneurs, from inception and planning through pitching and seed funding, the center provides a powerful lever for affecting change.
Green Solutions for the Developing World

The Center for Green Chemistry and Green Engineering at Yale is working with the United Nations Industrial Development Organization (UNIDO) to promote and implement the design of cleaner chemical products and processes in the developing world. Drawing on research led by experts at the Yale center and other international partners, the collaboration is developing curricula and training on “green chemistry” practices — including training initiatives in Brazil, Serbia, Colombia, Sri Lanka, Egypt, and South Africa.

In 10 years, the environmental leadership & training initiative has implemented 150 courses reaching 6,645 leaders in more than 75 countries.

Since 1984, the Tropical Resources Institute has supported 685 student fellows to conduct projects in the tropics and publish their work in academic journals.

In 2018, the Yale Center for Environmental Law & Policy released its 11th Environmental Performance Index, ranking 180 countries on 24 environmental public health and ecosystem vitality goals.

Yale Environment 360, an award-winning online magazine published at F&ES, was read in 238 countries and territories last year.
F&ES Strategic Plan Progress Report

In May 2017, the Yale School of Forestry & Environmental Studies released its first Strategic Plan in more than 10 years. The Strategic Plan outlines priorities for pursuing our vision: *Knowledge and Leadership for a Sustainable Future*.

We seek to realize two overarching outcomes:

- Broaden and deepen the School’s impact on a sustainable future through scholarship, practice, training, and engagement
- Strengthen the School’s community of faculty, staff, and students

**GOAL 1:** Build and maintain our leadership in areas of historic strength and international recognition through faculty, doctoral, and professional master’s programs

- Revised professional master’s curriculum in a way that leverages our existing strengths to more effectively prepare students for the environmental challenges of the 21st century
- Invested in major facilities improvements at Yale-Myers Forest, including a rebuilt forest camp to replace the camp devastated by fire in 2016 and a new research facility
- Hired ladder-track faculty in the area of energy systems analysis

In 2019, Narasimha Rao, who studies the complexity of energy systems and how they affect society, will join F&ES as an assistant professor of energy systems analysis.
**GOAL 2: Develop curricula that track our current and evolving strengths**

- Introduced new curriculum for the Master of Environmental Management (M.E.M.) degree program, which requires students to select one of eight specializations
- Unveiled “learning communities” around the M.E.M. specializations and the Master of Forestry (M.F.) program that extend education and training beyond the classroom and illustrate potential career paths
- Re-evaluate content and structure of the Master of Environmental Science (M.E.S.c) and the Master of Forest Science (M.F.S.) curricula

**GOAL 3: Develop initiatives to deepen our scholarly expertise and support new curricular and outreach impacts**

- Organized and co-hosted campus-wide "Yale Climate Day" in May 2018
- Developed a new Environmental Data Science Hub, an online platform for resources and inspiration toward building environmental data science skills
- Started adding new courses in climate science and policy, urbanization research methods, environmental health and justice, and environmental communication
- Create new initiatives that address areas of increasing global urgency (climate change and energy, environmental health and justice, interdisciplinary urban approaches, and environmental data science)
- Develop, with Yale partners, cross-campus urbanization curriculum that promotes engagement, scholarship, and teaching
- Plan “Urban@Yale” research day
GOAL 4: Diversify our faculty, student body, and staff to best address the complex environmental issues of the future

- Created and staffed the F&ES Office of Community and Inclusion
- Initiated “target of opportunity” faculty search to identify diverse candidates
- Continue to prioritize strategic recruitment and scholarship support to strengthen diversity at F&ES and across the greater environmental community
- Foster national network of diverse environmental leaders, including F&ES alumni

GOAL 5: Expand the environmental communications capabilities of our students, faculty, and critical stakeholders

- Launched the Yale Environmental Dialogue, a series that convenes leading thinkers and decision-makers with the goal of producing solutions to sustainability related issues
- Develop new Center for Environmental Communication that will support new research, develop evidence-based communications strategies, teach students and professionals in theory and practice, engage the public, and convene networks to build public and political will for environmental solutions

GOAL 6: Inspire new interdisciplinary scholarship and teaching to address emerging environmental issues

- Awarded grant funding from the newly created Leitner Awards for Uncommon Environmental Collaboration, which promotes environmental research between F&ES faculty and other scientists across the Yale campus

Thomas Easley, the School’s first Assistant Dean of Community and Inclusion, works with students, faculty, and staff on a range of diversity, equity, and inclusion initiatives.

The two F&ES-led teams that received Leitner Awards include partners from the School of Engineering & Applied Science, the Department of Computer Science, and the School of Public Health.

The Yale Center for Environmental Communication, led by Anthony Leiserowitz, F&ES senior research scientist, will leverage existing strengths in research and public engagement to establish F&ES as a leader in environmental communication theory and practice.
GOAL 7: Enhance the spirit of community within the School and maintain partnerships campus-wide, nationally, and globally

✓ Created seed funding for sustainability efforts exploring pedagogical and applied resources for faculty research, student initiatives, and staff engagement

☐ Cultivate new cross-campus partnerships with other Yale departments and professional schools — including the Yale School of Architecture, the Yale School of Public Health, the Yale School of Management, and the Yale Center for Science and Social Science Information — for new F&ES-led initiatives

GOAL 8: Create reliable resources, including funding and space, to support existing and new work in our growing programs

✓ Introduced the Environmental Progress Fund to kick-start new projects and programs that advance strategic interests, including environmental communications, equity and diversity, environmental justice, and interdisciplinary and collaborative science and research

☐ Secure steady support for the School’s existing areas of strength, including student scholarship and internship funds, and centers and programs

☐ Develop new fundraising proposals for communicating science to audiences across political platforms, expanding environmental perspectives, and sustaining environmental science and scholarship in the face of public challenges

Marlyse Duguid ’10 M.F., ’16 Ph.D., the first Thomas G. Siccama Lecturer in Environmental Field Studies, teaches field-based courses and leads a summer field ecology program for undergraduate and graduate students.
The $3 million set aside to aid diversity efforts was replenished by the FY18 budget surplus.

FY18 COMMITMENTS* = $10,143,710

COMMITMENTS BY SOURCE

COMMITMENTS BY AREA

*Gifts and new pledges
Gifts to F&ES create a foundation upon which our entire school is built.

Because of your generosity, our faculty can conduct groundbreaking research, our students can take advantage of life-altering internships, and our alumni can pursue careers that provide solutions to the world’s most pressing environmental challenges. We can continue to bolster our historic strength in research and education, while building an ambitious and innovative path to a sustainable future. Each dollar makes a difference.

Help us continue the momentum created by an incredible year of successes — made possible through gifts from alumni and friends — by donating to F&ES today. Go to environment.yale.edu/giving or use the attached envelope to make your gift!

Contact the Office of Development and Alumni Services at 203-432-9958 or email fes.dev.alumni@yale.edu
THE POWER of the F&ES ANNUAL FUND

IN FY18, THE F&ES ANNUAL FUND COLLECTED

1,206

GIFTS THAT WERE IMMEDIATELY SPENDABLE, TOTALING

$357,816

EQUAL TO THE ANNUAL YIELD OF AN ENDOWMENT OF

$7,200,000

WITHOUT HAVING TO RAISE $7.2 MILLION

28% of all alumni made a gift in FY18. Using last year’s averages, if all alumni made a gift, F&ES could have raised over $1.25 million.
Investments of time, energy, and counsel make a big difference.

The alumni and friends who volunteer on our boards play a critical role in shaping the Yale School of Forestry & Environmental Studies for future generations, and set an inspiring example for members of the F&ES community.

We thank all of them for their service and commitment to our School.

F&ES Alumni Association Board

Elected/Appointed Members:
- James Albis* '16 M.E.M.
- Saleem H. Ali ’96 M.E.S.
- Gary Barrett ’96 M.F.
- Jaime Carlson* ’09 M.E.M./M.B.A.
- David Ellum ’01 M.F., ’07 Ph.D.
- Sue Ely ’07 M.E.Sc.
- Alex J. Finkral ’97 M.F., ’05 Ph.D.
- Cassie Flynn ’07 M.E.M.
- Cilla Kellert ’74 B.A., ’81 M.F.S.
- Jessica Leung ’17 M.E.M.
- Joe MacDougald* ’05 M.E.M.
- Cathy McConnell ’85 M.F.S.
- Hallie Metzger ’65 M.A.T., ’75 M.F.S.
- Tara Meyer* ’15 M.E.Sc.
- Luisa Lema Velez ’06 M.E.M.
- Maclovia Quintana ’11 B.A., ’14 M.E.Sc.
- Sara Smiley Smith ’07 M.E.Sc./M.P.H., ’16 Ph.D.
- Jane E. S. Sokolow* ’80 M.F.S.
- Whitney Tilt ’85 M.E.S.

Student Representatives:
- Ben Christensen ’20 M.E.M. (Expected)
- Yufang Gao ’14 M.E.Sc., Ph.D. Candidate

Ex-Officio Members:
- Dr. Indy Burke
  Carl W. Knobloch, Jr. Dean
- Kristin Floyd ’01 B.A.
  Director of Development & Alumni Services

Faculty Representatives:
- Mark Ashton ’85 M.F., ’90 Ph.D.
- John Wargo ’81 Ph.D.

International Alumni Association
Board Liaison:
- Uromi Goodale ’01 M.F.S., ’09 Ph.D.

Honorary Lifetime Member:
- Herbert I. Winer ’42 B.A., ’49 M.F., ’56 Ph.D.
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<td>Peter A. Seligmann</td>
<td>'74 M.F.S.</td>
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<tr>
<td>Martin L. Senzel</td>
<td>'66 B.A., '69 LL.B.</td>
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<td>David A. Sobotka*</td>
<td>'78 B.A.</td>
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<td>G. Wade Staniar</td>
<td>'64 M.F.</td>
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<td>Ellen Susman</td>
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<td>Stephen D. Susman</td>
<td>'62 B.A.</td>
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<td>Dorceta E. Taylor</td>
<td>'85 M.F.S., '91 Ph.D.</td>
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<td>Oakleigh Thorne II</td>
<td>'51 B.S., '53 M.S.</td>
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<td>Joan L. Tweedy</td>
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<td>Frederick J. Weyerhaeuser</td>
<td>'77 B.S., '83 M.F.S.</td>
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<td>Joseph H. Williams</td>
<td>'56 B.A.</td>
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<tr>
<td>Adam R. Wolfensohn</td>
<td>'02 M.E.M.</td>
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</table>

*Member, Steering Committee  **Chair, F&ES Annual Fund  ***Chair, F&ES Leadership Council
Thank you for your impact.

We are pleased to honor alumni and friends who made gifts to the School between July 1, 2017 and June 30, 2018. We also wish to recognize the corporations, foundations, and organizations that have provided their generous support to the School.

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The Great Mountain Society recognizes all consistent alumni donors to the F&ES Annual Fund, no matter the size of the gift. All alumni who made a gift in each of the last two consecutive fiscal years are welcomed to the Society, regardless of past giving history. To maintain your membership going forward, simply renew your support each year.

□ Class Secretaries

*Class Agents are in italics  *Deceased

---

1949
Thomas Lynch
Herbert I. Winer

1950
William F. Cowen

1951
Peter Arnold
Lester E. Bradford
Robert O. Curtis
Gerald D. Fitzgerald
Donald S. Page

1952
Robert S. Bond
Gordon Loery
John R. Skeele
William I. Stein

1953
Eric L. Elwood
Stanley L. Goodrich
Susannah C. Jones
Earl W. Raymond
John W. Swilley
Oakleigh Thorne

1954
Gordon Hall
Jack R. Mullholland
Robert L. Youngs

1955
David Houston
George R. Lamb
Daniel P. Loucks
Wee Y. Pong
Lawrence B.
Sunderland
Kenneth G. Weston
Donald K.
Whittemore

1956
David E. Baker
Douglas M.
Crutchfield
Patrick J. Duffy
Jack A. Rose

1957
Mary L. Heist
Gertrude E.
Huntington
George W. Wendel

1958
Evar L. Knudtson
Ernest A. Kurmes
John P. Vimmerstedt

1959
Richard H. Arps
Hans T. Bergey
Donald S. Girton

1960
Thomas J. Byrne
Thomas N. Fearnley
Peter R. Hannah
Lee Harrington
Kennard G. Nelson

1961
William W. Alcorn
James A. Rollins
Scott Wallinger
Malcolm J. Zwolinski

1962
Roger P. Belanger
Sootnorn Bhothigun
Le Viet Du
Gordon M. Heisler
Anthony Little
Charles N. Lowrie
Robert C. Van Aken
Care L. H. van
Vredenburch
John C. Zasada

1963
Henry F. Barbour
Julian R. Beckwith
Joseph W. Gorrell
Yan B. Linhart
Douglas S. Macdonald
Robert N. Mowbray
Leo Sayn-Wittgenstein
Joseph R. Womble

1964
Read Charlton
Gerald R. Conley
Stephen J. Hanover
Douglas A. Mackinnon
Ken J. Mitchell
Bradford W.
Monahan
William D. Platt
Adolfo V. Revilla
Phillip Sasnett
Errol G. Sowers

1965
Hollis W. Barber
William P. Blankenship
John E. Blouch
Michael S. Greenwood
Alan W. Haney
James E. Howard
Robert P. Kreitler
Timothy LaFarge
Roger W. Merritt
Richard C. Schlesinger
Edward M. Sharon
Guy L. Steuck

1966
Edward A Arens
Gene Day
William G. Horn
James K. Lyle
William J. Shirley

1967
Reginald B. Elwell
Gordon A. Enk
Robert W. Hintze
Peter W. Ludwig
Wyllys Terry
Bradford Wyman

1968
Lawrence K. Forcier
Raymond J. Kordish
Martin Lugus
Peter L. Marks
Claude H. O’Gwynn
Hardy L. Pearce
Donald G. Schall

1969
Earle D. Bessey
Davis Cherington
Ah Chun Chu
Raymond D. Clarke
Diana S. Cooper
John B. Cote
Harry L. Haney
David T. Harvey
Gregory A. Sharp

1970
Whitney A. Beals
John A. Bissonette
Donn E. Crichton
Douglas M. Ferg
Although we have made every effort to recognize everyone who has generously contributed in support of the students and programs at F&ES, we apologize if any name has been inadvertently omitted.